

Vendor-lock causes hundreds of millions in foregone taxpayer savings each year

New paper from Garland Management Consulting finds anticompetitive software procurement costs government up to \$750 million annually

The United States government has spent some \$2 trillion on IT since 1994. It's the largest IT consumer in the world.

An estimated **\$300 billion** of that has been commercial-off-the-shelf software (COTS) purchases—equaling about \$10 to \$15 billion annually.

BUT, the majority of COTS software contracts are given to a **small number of companies** who “**vendor-lock**” their federal agency customers.



What does "vendor-lock" mean?

“Vendor-lock” is a situation where switching providers is so difficult and expensive that **the customer is “locked.”** The original company can then extract premium prices with less efficient service.

One U.S. government agency was **willing to spend \$112 million more for Microsoft Office than switching to Google Workspace**, as switching costs were perceived as even higher.

Elsewhere, IBM allegedly **utilized a predatory audit to lock another government agency into a 5-year, \$265 million contract** by inflating alleged noncompliance costs. **Vendor-lock costs taxpayers hundreds of millions each year.**

What can be done about vendor-lock?



Passing the SAMOSA Act is one step: it would mandate federal agencies assess their software contracts, improving the procurement processes for COTS software.

If the government improved price performance by only 5% each year, it could see savings of up to \$750 million in taxpayer dollars annually.

